



PRIVATE-COMPANY PERFORMANCE

Financial Performance Report

Management figures converted into a professional document-library PDF.

Audited by Amelia Kisner

Values stated in South African Rand unless noted otherwise.

Hamoodley Oil and Mining Company

REPORT BASIS

Financial Performance Snapshot

This report consolidates the financial and operational figures previously displayed on the Hamoodley Oil and Mining Company website into a single PDF for professional viewing.

Audit statement: Audited by Amelia Kisner.

The information is presented as private-company management reporting and should be read with the company due-diligence and compliance documents.

MANAGEMENT INCOME VIEW

Income Statement

Revenue / Contracted Project Value R420 million +34.2%	Gross Project Margin R157 million +36.5%
Operating Surplus Before Tax & Reinvestment R76 million +55.1%	Retained Reinvestment Capacity R55 million +57.1%

Management Income View (ZAR Millions)	Current Period	Previous Period	Growth
Revenue / Contracted Project Value	420	313	+34.2%
Gold & Mineral Resource Activity	146	108	+35.2%
Petroleum Services Activity	118	89	+32.6%
Industrial Supply Activity	92	68	+35.3%
Energy Infrastructure Activity	64	48	+33.3%
Direct Project & Supplier Costs	(263)	(198)	+32.8%
Gross Project Margin	157	115	+36.5%
Operating & Development Overhead	(71)	(58)	+22.4%
Governance, Legal & Compliance Review	(10)	(8)	+25.0%
Operating Surplus Before Tax & Reinvestment	76	49	+55.1%
Estimated Tax & Statutory Provision	(21)	(14)	+50.0%
Retained Reinvestment Capacity	55	35	+57.1%

Management figures are private-company indicators and do not represent public securities disclosure, a guaranteed return, or stock exchange reporting.

MANAGEMENT BALANCE SHEET VIEW

Balance Sheet

Total Management Assets R284 million +24.0%	Shareholder & Strategic Capital R98 million +28.9%
Retained Reserves R55 million +57.1%	Current Liquidity Ratio 1.47x Stable

Management Balance Sheet View (ZAR Millions)	Current Period	Previous Period
NON-CURRENT / DEVELOPMENT ASSETS		
Project Preparation & Development Assets	94	80
Equipment, Fleet & Technical Readiness	67	54
Supplier Qualification & Due-Diligence Deposits	22	18
CURRENT ASSETS		
Trade & Project Receivables	82	61
Cash & Operating Liquidity	41	34
Inventory, Consumables & Industrial Supply Readiness	38	31
TOTAL MANAGEMENT ASSETS	284	229
EQUITY / PRIVATE CAPITAL		
Shareholder & Strategic Capital	98	76
Retained Reserves / Reinvestment Capacity	55	35
PROJECT FUNDING & LIABILITIES		
Project Facilities & Credit Lines	61	57
Supplier Payables & Accruals	46	39
Estimated Tax & Statutory Provisions	24	22
TOTAL CAPITAL, FUNDING & LIABILITIES	284	229

Balance sheet values are management indicators prepared for private-company planning and are subject to board, legal, tax, and documentation review.

MANAGEMENT CASH FLOW VIEW

Cash Flow

Operating Cash Generated R58 million +61.1%	Operational Development Spend R38 million +22.6%
Shareholder & Strategic Capital Received R98 million +28.9%	Closing Operating Liquidity R41 million +20.6%

Management Cash Flow View (ZAR Millions)	Current Period	Previous Period
Operating Surplus Before Tax & Reinvestment	76	49
Working Capital Movement	(18)	(13)
Operating Cash Generated	58	36
Operational Development Spend	(38)	(31)
Supplier / Partner Onboarding & Deposits	(12)	(9)
Compliance, Legal & Due-Diligence Cash Costs	(8)	(6)
Estimated Tax & Statutory Payments / Provision	(21)	(14)
Shareholder & Strategic Capital Received	98	76
Project Facility Movement	4	7
Net Funding & Liquidity Movement	81	59
Opening Operating Liquidity	34	27
Closing Operating Liquidity	41	34

Cash flow values are management indicators and may change after final approvals, tax review, compliance review, and project documentation.

SEGMENT AND PIPELINE VIEW

Segment Performance

Project Pipeline Value R680 million +18.4%	Active Supplier / Partner Engagements 38 +46.2%
Previous Pipeline Reference R574 million Prior period	Previous Engagements 26 Prior period

Segment / Focus Area	Current Value	Previous Value	Growth / Status
Gold & Mineral Resources	R146 million	R108 million	+35.2%
Petroleum Services	R118 million	R89 million	+32.6%
Industrial Supply	R92 million	R68 million	+35.3%
Energy Infrastructure	R64 million	R48 million	+33.3%
Total Revenue / Contracted Project Value	R420 million	R313 million	+34.2%
Project Pipeline Value	R680 million	R574 million	+18.4%
Active Supplier / Partner Engagements	38	26	+46.2%

Segment information is descriptive management information and does not claim confirmed reserves, public financial reporting, public investor returns, or guaranteed project approval.

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